

THE EMPLOYMENT
LAW REVIEW

FOURTEENTH EDITION

Editor
Erika C Collins

THE LAWREVIEWS

THE EMPLOYMENT LAW REVIEW

FOURTEENTH EDITION

Reproduced with permission from Law Business Research Ltd
This article was first published in February 2023
For further information please contact Nick.Barette@thelawreviews.co.uk

Editor
Erika C Collins

THE LAWREVIEWS

Published in the United Kingdom
by Law Business Research Ltd
Holborn Gate, 330 High Holborn, London, WC1V 7QT, UK
© 2023 Law Business Research Ltd
www.thelawreviews.co.uk

No photocopying: copyright licences do not apply.

The information provided in this publication is general and may not apply in a specific situation, nor does it necessarily represent the views of authors' firms or their clients. Legal advice should always be sought before taking any legal action based on the information provided. The publishers accept no responsibility for any acts or omissions contained herein. Although the information provided was accurate as at February 2023, be advised that this is a developing area.

Enquiries concerning reproduction should be sent to info@thelawreviews.co.uk.
Enquiries concerning editorial content should be directed to the Content Director,
Clare Bolton – clare.bolton@lbresearch.com.

ISBN 978-1-80449-150-8

ACKNOWLEDGEMENTS

The publisher acknowledges and thanks the following for their assistance throughout the preparation of this book:

ADVOKATFIRMAET SCHJØDT AS

ALC ADVOGADOS

AL DOSERI LAW

BUSE

CANTERBURY LAW LIMITED

CASTEGNARO – IUS LABORIS LUXEMBOURG

CHADHA & CO

CLEMENS LAW FIRM

DENTONS, CARACAS, VENEZUELA

DENTONS KENSINGTON SWAN

DFDL MEKONG (CAMBODIA) CO LTD

EJE LAW

ENSAFRICA

FAEGRE DRINKER BIDDLE & REATH LLP

FERRAIUOLI LLC

FERRAN MARTÍNEZ ABOGADOS, SC

GIANNI, ORIGONI & PARTNERS

HERNÁNDEZ CONTRERAS & HERRERA

HERZOG FOX & NEEMAN

MAJEED & PARTNERS, ADVOCATES & COUNSELLORS AT LAW

MORAIS LEITÃO

MORI HAMADA & MATSUMOTO

NICHOLAS KTENAS & CO LLC

PEOPLE + CULTURE STRATEGIES

PÉREZ ALATI, GRONDONA, BENITES & ARNTSEN

PETRA SMOLNIKAR LAW

PORZIO RÍOS GARCÍA

PROSKAUER ROSE

RAHMAT LIM & PARTNERS

RAJAH & TANN MYANMAR COMPANY LIMITED

RODRIGO, ELÍAS & MEDRANO ABOGADOS

ROEDÁN GONZÁLEZ

RUTGERS & POSCH

TSMP LAW CORPORATION

VAN OLMEN & WYNANT

VIEIRA DE ALMEIDA

WALDER WYSS LTD

CONTENTS

PREFACE.....	vii
<i>Erika C Collins</i>	
Chapter 1	INTERNATIONAL EMPLOYMENT CHALLENGES AND ADAPTATIONS TO THE COVID-19 PANDEMIC 1
<i>Erika C Collins</i>	
Chapter 2	THE GLOBAL IMPACT OF THE #METOO MOVEMENT 11
<i>Erika C Collins</i>	
Chapter 3	EMPLOYMENT ISSUES IN CROSS-BORDER M&A TRANSACTIONS 27
<i>Erika C Collins</i>	
Chapter 4	GLOBAL DIVERSITY AND INTERNATIONAL EMPLOYMENT 34
<i>Erika C Collins</i>	
Chapter 5	SOCIAL MEDIA AND INTERNATIONAL EMPLOYMENT 45
<i>Erika C Collins</i>	
Chapter 6	RELIGIOUS DISCRIMINATION IN INTERNATIONAL EMPLOYMENT LAW 55
<i>Erika C Collins</i>	
Chapter 7	ANGOLA..... 73
<i>Daniela Sousa Marques and Catarina Levy Osório</i>	
Chapter 8	ARGENTINA..... 83
<i>Enrique Alfredo Betemps</i>	
Chapter 9	AUSTRALIA..... 99
<i>Joydeep Hor, Kirryn West James and Andrew Jose</i>	

Chapter 10	BAHRAIN	111
	<i>Saad Al Doseri</i>	
Chapter 11	BELGIUM	128
	<i>Chris Van Olmen</i>	
Chapter 12	BERMUDA	145
	<i>Juliana M Snelling</i>	
Chapter 13	CAMBODIA	158
	<i>Vansok Khem, Samnangvathana Sor and Raksa Chan</i>	
Chapter 14	CHILE.....	175
	<i>Ignacio García, Fernando Villalobos and Soledad Cuevas</i>	
Chapter 15	CHINA.....	188
	<i>Claire Zhao</i>	
Chapter 16	CYPRUS.....	202
	<i>Nicholas Ktenas</i>	
Chapter 17	DENMARK.....	213
	<i>Tommy Angermair, Mette Neve and Caroline Sylvester</i>	
Chapter 18	DOMINICAN REPUBLIC	231
	<i>Carlos Hernández Contrenas and Fernando Roedán</i>	
Chapter 19	GERMANY.....	244
	<i>Jan Tibor Lelley, Julia M Bruck and Diana Ruth Bruch</i>	
Chapter 20	HONG KONG	257
	<i>Jeremy Leifer</i>	
Chapter 21	INDIA	270
	<i>Rahul Chadha, Savita Sarna, Manila Sarkaria and Natasha Sahni</i>	
Chapter 22	ISRAEL.....	285
	<i>Orly Gerbi, Maayan Hammer-Tzeelon, Nir Gal, Keren Assaf, Naama Friedman Laish and Ohad Elkeslassy</i>	

Chapter 23	ITALY	300
	<i>Raffaella Betti Berutto</i>	
Chapter 24	JAPAN	316
	<i>Yoshikazu Abe, Masahiro Ueda, Ryosuke Nishimoto, Mariko Morita and Kota Yamaoka</i>	
Chapter 25	LUXEMBOURG.....	329
	<i>Guy Castegnaro, Ariane Claverie and Christophe Domingos</i>	
Chapter 26	MALAYSIA	352
	<i>Jack Yow</i>	
Chapter 27	MEXICO	369
	<i>Carlos Ferran Martínez Carrillo, José Alberto Sánchez Medina and Zaret Juleyma Valencia Martínez</i>	
Chapter 28	MYANMAR.....	381
	<i>Chester Tob, Min Thein and Lester Chua</i>	
Chapter 29	NETHERLANDS	395
	<i>Dirk Jan Rutgers, Inge de Laat, Annemeijne Zwager, Ilaha Muhseni and Hanna Steensma</i>	
Chapter 30	NEW ZEALAND.....	414
	<i>Charlotte Parkhill and James Warren</i>	
Chapter 31	NORWAY.....	426
	<i>Magnus Lütken and Fredrik Øie Brekke</i>	
Chapter 32	PAKISTAN.....	439
	<i>Saqib Majeed</i>	
Chapter 33	PERU	452
	<i>Ernesto Cárdenas Terry and Iván Blume Moore</i>	
Chapter 34	PORTUGAL.....	465
	<i>Tiago Piló and Helena Manoel Viana</i>	
Chapter 35	PUERTO RICO	478
	<i>Katherine González-Valentín, María Judith (Nani) Marchand-Sánchez, Gregory J Figueroa-Rosario, Patricia M Marvez-Valiente, Gisela E Sánchez-Alemán, Nicole G Rodríguez-Velázquez and Luis M Cotto-Cruz</i>	

Chapter 36	SINGAPORE.....	495
	<i>Ian Lim, Nicholas Ngo and Elizabeth Tan</i>	
Chapter 37	SLOVENIA.....	516
	<i>Petra Smolnikar and Tjaša Marinček</i>	
Chapter 38	SOUTH AFRICA	536
	<i>Stuart Harrison, Brian Patterson and Zahida Ebrahim</i>	
Chapter 39	SOUTH KOREA	551
	<i>Kwan Ha (KH) Kim and Shawn Seungyul Yum</i>	
Chapter 40	SWITZERLAND	557
	<i>Simone Wetzstein</i>	
Chapter 41	UNITED KINGDOM	573
	<i>Alex Denny, Emma Vennesson and Charlotte Marshall</i>	
Chapter 42	UNITED STATES	587
	<i>Nicole Truso</i>	
Chapter 43	VENEZUELA.....	599
	<i>Juan Carlos Pró-Risquez</i>	
Appendix 1	ABOUT THE AUTHORS.....	621
Appendix 2	CONTRIBUTORS' CONTACT DETAILS.....	651

PREFACE

For each of the past 13 years, we have surveyed milestones and significant events in the international employment law space to update and publish *The Employment Law Review*. Every year when I update this book, I reread the Preface that I wrote for the first edition in 2009. In that first edition, I noted that I believed that this type of book was long overdue because multinational corporations must understand and comply with the laws of the various jurisdictions in which they operate. I have been practising international employment law for more than 25 years, and I can say this holds especially true today, as the past 14 years have witnessed progressive shifts in the legal landscape in many jurisdictions. This 14th edition of *The Employment Law Review* is proof of the continuously growing importance of international employment law. It has given me great pride and pleasure to see this publication grow and develop to satisfy its initial purpose: to serve as a tool to help legal practitioners and human resources professionals identify issues that present challenges to their clients and companies. As the various editions of this book have highlighted, changes to the laws of many jurisdictions over the past several years emphasise why we continue to consolidate and review this text to provide readers with an up-to-date reference guide.

Speaking of changes, we have now been living with covid-19 for more than three years. In 2020, we entered a new world controlled and dictated by a novel coronavirus, one that spread at a rapid pace and required immense government intervention. The ways in which governments responded (or failed to respond) shed light on how different cultures and societies view, balance and respect government regulation, protection of workers and employee privacy. Employment practitioners around the globe have been thinking about and anticipating the future of work for over a decade. But with the onslaught of covid-19, the future of work was foisted upon us. Covid-19 has expedited the next decade of technological advancement and employer–employee relations, causing entire industries and workplaces to change in real time and not over the course of years.

Unsurprisingly, this year's text would not be complete without another global survey of covid-19 that summarises some of the significant legislative and legal issues that the pandemic has presented to employers and employees. The updated chapter highlights how international governments and employers continued to respond to the pandemic during the course of 2022, from shutdowns and closures to remote working and workplaces reopening. Employers around the globe have needed to be nimble to deal with the constantly changing environment.

The other general interest, cross-border chapters have all been updated. The #MeToo movement continues to affect global workforces. The movement took a strong hold in the United States at the end of 2017, as it sought to empower victims of sexual harassment and assault to share their stories on social media so as to bring awareness to the prevalence of this behaviour in the workplace. In this chapter, we look at the movement's success in other

countries and analyse how different cultures and legal landscapes affect the success of the movement (or lack thereof) in a particular jurisdiction. To that end, this chapter analyses the responses to and effects of the #MeToo movement in several nations and concludes with advice to multinational employers.

The chapter on cross-border mergers and acquisitions (M&A) continues to track the variety of employment-related issues that arise during these transactions. The covid-19 pandemic initially caused significant challenges to M&A. Deal activity slowed substantially in 2020, negotiations crumbled and closings were delayed. Although uncertainty remains about when M&A activity will return to pre-pandemic levels, it appears that businesses and financial sponsors once again have begun to pursue transactions. Parties already have begun to re-engage on transactions previously put on hold and potential sellers appear willing to consider offers that provide a full valuation. The content of due diligence may change because the security of supply chains, possible crisis-related special termination rights in key contracts and other issues that were considered low-risk in times of economic growth now may become more important. This chapter, and the relevant country-specific chapters, will aid practitioners and human resources professionals who conduct due diligence and provide other employment-related support in connection with cross-border corporate M&A deals.

Global diversity and inclusion initiatives remained a significant issue in 2022 for multinational employers across the globe. Many countries in Asia, Europe and South America have continued to develop their employment laws to embrace a more inclusive vision of equality. These countries enacted anti-discrimination and anti-harassment legislation, and regulations on gender quotas and pay equity, to ensure that all employees, regardless of gender, sexual orientation or gender identity, among other factors, are empowered and protected in the workplace. Unfortunately, there are still many countries where certain classes of individuals in the workforce remain under-protected and under-represented, and multinational companies still have many challenges with tracking and promoting their diversity and inclusion initiatives and training programmes.

We continue to include a chapter that focuses on social media and mobile device management policies. Mobile devices and social media have a prominent role in, and impact on, both employee recruitment efforts and the interplay between an employer's interest in protecting its business and an employee's right to privacy. Because companies continue to implement bring-your-own-device programmes, this chapter emphasises the issues that multinational employers must contemplate prior to unveiling such a policy. Particularly in the time of covid-19 and remote working, bring-your-own-device issues remain at the forefront of employment law as more and more jurisdictions pass, or consider passing, privacy legislation that places significant restrictions on the processing of employees' personal data. This chapter both addresses practice pointers that employers must bear in mind when monitoring employees' use of social media at work and provides advance planning processes to consider prior to making an employment decision based on information found on social media.

Our final general interest chapter discusses the interplay between religion and employment law. Religion has a significant status in societies throughout the world, and the chapter not only underscores how the workplace is affected by religious beliefs but also examines how the legal environment has adapted to them. The chapter explores how several nations manage and integrate religion in the workplace, in particular by examining headscarf bans and religious discrimination.

In addition to the six general interest chapters, this edition of *The Employment Law Review* includes country-specific chapters that detail the legal environment and developments of 37 jurisdictions around the world.

Covid-19 aside, in 2023, and looking into the future, global employers continue to face growing market complexities, from legislative changes and compliance challenges, to technological and societal forces that are transforming the future of work. Whether solving global mobility issues, designing employee equity incentives, addressing social media issues, negotiating collective bargaining agreements or responding to increasing public attention on harassment or equal pay issues, workforce issues can affect a company's ability to attract and retain talent, or damage its reputation and market value in an instant. These issues have created a confluence of legal and business challenges that can no longer be separated or dealt with in isolation. As a result, every company requires business advisers who can address the combined business and legal issues relating to its multinational workforce. It is my hope that this text provides legal practitioners and human resources professionals with some guidance, best practices and comprehensive solutions to significant workforce issues that affect a company's market position, strategy, innovation and culture.

A special thank you to the legal practitioners across the globe who have contributed to this volume for the first time, as well as those who have been contributing since the first year. This edition has once again been the product of excellent collaboration, and I wish to thank our publisher. I also wish to thank all our contributors and my Faegre Drinker associates, Xinyi Chen, Katherine Gordon, Caroline Guensberg, Konstantina Kloufetos, Zoey Twyford, Brooke Razor and Charlotte Marshall, counsel Emma Vennesson, and my law partners, Alex Denny, Nicole Truso and Claire Zhao, for their invaluable efforts in bringing this 14th edition to fruition.

Erika C Collins

Faegre Drinker Biddle & Reath LLP
New York
February 2023

HONG KONG

*Jeremy Leifer*¹

I INTRODUCTION

Hong Kong's employment environment and its employment legislation are widely recognised as being generally employer-friendly. Local laws that apply to the employment of individuals in Hong Kong are a combination of statute law and common law decisions. The common law origins of Hong Kong's employment law include decisions of the courts of other common law jurisdictions, in particular those of England and Wales.

The principal piece of employment legislation providing protection to employees is the Employment Ordinance (EO). Since its enactment in 1968, there has not been any general overhaul of its underlying principles. Instead, it has been amended periodically, and on a piecemeal basis, to address particular issues as they have arisen. The result is that although the EO provides an important basis for protection for employees, when compared with other jurisdictions that have more advanced labour laws Hong Kong has fallen some way behind.

In addition to the EO, Hong Kong has legislation on minimum wages, employee compensation, employee health and safety, discrimination in the workplace and protection against employer insolvency.

The EO applies to any employee with employment in Hong Kong. It prescribes the minimum rights and benefits to be enjoyed by all relevant employees. It also contains a no-contracting-out provision, which will render void any term within a contract of employment that purports to extinguish or reduce any right, benefit or protection conferred on the employee by the EO.

The relevant courts and tribunals in which employment claims can be brought are:

- a* the Minor Employment Claims Adjudication Board – for claims of up to HK\$15,000;²
- b* the Labour Tribunal – this specialist tribunal seeks to provide a quick, simple, cheap and informal forum for resolving disputes between employers and employees.³ Legal representation is generally not permitted. The Tribunal's jurisdiction includes claims arising under employment legislation, principally the EO and the Minimum Wage Ordinance;
- c* the District Court – generally, claims falling outside the Labour Tribunal's jurisdiction will be heard in this court, subject to a maximum claim amount of HK\$3 million;
- d* the High Court – for appeals from the Labour Tribunal, and for claims falling outside the jurisdiction of the District Court;

1 Jeremy Leifer is a partner at Proskauer Rose.

2 HK\$8,000 if the cause of action arose before 17 September 2021.

3 Legislative Council Brief for the Administration of Justice (Miscellaneous Provisions) Bill 2014 (22 April 2014).

- e* the Court of Appeal – for appeals from the District Court or the High Court; and
- f* the Court of Final Appeal – for appeals from the Court of Appeal.

II YEAR IN REVIEW

i Amendment to the EO to phase out offsetting of mandatory provident fund contributions

In June 2022, the Legislative Council of the Hong Kong Special Administrative Region (LegCo) passed the Employment and Retirement Schemes Legislation (Offsetting Arrangement) (Amendment) Ordinance 2022. The new Ordinance will amend the EO and other legislation to abolish the current arrangement that entitles an employer who has paid a severance or long-service payment (SP/LSP) to an employee to offset the SP/LSP using accrued benefits from the employer's mandatory provident fund (MPF) scheme contributions. The offsetting arrangement has been a bone of contention between the labour and business sectors since the MPF scheme was introduced in 2000, and its abolition has been debated for many years. While the legislation has been passed, its implementation will not occur until 2025 at the earliest, pending development of the Designated Savings Account (DSA) Information Technology System and its interface with the eMPF platform, once the latter is fully operational.

Under the amending legislation, an SP/LSP payable after the effective (transition) date (i.e., 2025 or later) will be divided into pre-transition date and post-transition date portions. If an employer has paid an SP/LSP to an employee whose employment started before the transition date, there will be a 'grandfathering' arrangement under which accrued benefits derived from the employer's mandatory contributions (whether before, on or after the transition date) will be available to offset the pre-transition date portion of the SP/LSP. However, going forward, no set-off of any mandatory contributions can be made against the post-transition date portion. If, however, an employer has made any voluntary contributions, those contributions and the returns derived from them may be used to offset both the pre- and post-transition date portions of the SP/LSP. The rate and maximum payment⁴ of SP/LSP will remain unchanged after the abolition of the offsetting arrangement.

To facilitate the transition, the government has said that it will introduce a 25-year subsidy scheme, mainly aimed at supporting micro, small and medium-sized enterprises. In addition, the DSA Scheme will require employers to set aside funds to meet their future SP/LSP liabilities for post-transition date payments.

ii Amendment to the EO to address covid-19-related issues

In June 2022, LegCo passed an amendment to the EO, which came into effect in the same month, and which mainly addresses covid-19 employment issues. The principal changes were:

- a* any day on which the employee is subject to quarantine or isolation or other restriction under the Prevention and Control of Disease Ordinance will be treated as a sickness day for which statutory protection is granted;

⁴ See Section XIII.ii in relation to redundancies.

- b* when determining if an employer has a ‘valid reason’ for dismissing an employee or varying the terms of the employee’s contract of employment, the employee’s absence from work when in compliance with the Prevention and Control of Disease Ordinance will not be treated as a valid reason; and
- c* in circumstances where an employee has refused an employer’s request to produce proof of vaccination, that refusal will be treated as a valid reason for dismissing an employee or varying the terms of the employee’s contract of employment.

III SIGNIFICANT CASES

i Ex-employee’s claim for compensation for ‘rest days’

The Court of Appeal affirmed⁵ an earlier decision of the District Court that a pilot who was summarily dismissed was entitled to claim compensation for ‘rest days’ on the grounds that during the entirety of his employment he was either on flight duty or standby duty, except when on annual leave. Consequently, he was not provided with the days off accumulated under his employment contract during the period of his employment. His employer had argued, unsuccessfully, that all the days when the claimant was not flying and was resting at home or at another location were considered by the parties as days off or rest days. In the absence of a definition of ‘day off’ in the contract of employment, the Court of Appeal took the view that the lower court was correct to rely on the statutory definition of ‘rest day’ in the EO as an aid to the proper construction of a day off. The statutory definition means a continuous period of not less than 24 hours during which an employee is entitled under the EO to abstain from working for their employer. The plaintiff relied upon an earlier High Court decision⁶ in which a large number of public health doctors had successfully claimed against the Hospital Authority on the grounds that doctors were required to be on call on rest days and holidays, and were entitled to be compensated for any rest day on which they were required to be on call. For any employer operating in a sector in which employees are required to be on standby, the question of the entitlement to days off or rest days should always be expressed in unambiguous terms in the employment contract, taking these decisions into account.

ii Senior employees may be treated as fiduciaries

It is accepted law that a company director represents the company as its agent and in that capacity will also owe fiduciary duties to the company. These duties put the director in a position akin to being a trustee for the company. The consequence of this treatment is that the company will have access to a wider scope of remedies in the event of misfeasance, including equitable remedies such as a claim for an account of secret profits made by the director from that misfeasance. For an employee who is not a director, the position is reversed, and no such duty is owed, but occasionally the courts have been presented with a scenario of employee misfeasance where it was considered appropriate to treat the employee as subject to those duties. This occurred in a recent High Court decision⁷ in which the employer brought claims against an ex-employee who had been summarily dismissed for diverting substantial sums

⁵ *Breton Jean v. 香港麗翔公務航空有限公司 (HK Bellawings Jet Limited)*, CACV 101/2022.

⁶ *Leung Ka Lau v. Hospital Authority*, CACV 57/2007.

⁷ *HMM (Hong Kong) Ltd v. Ma Chun Kit*, HCA 619/2016.

from the employer's bank accounts while employed as the deputy general manager of the account department. The employee had separately been convicted of theft before a criminal court. In reaching its decision that the employee did indeed owe fiduciary duties to the company, the Court stated that while an employment relationship does not automatically import fiduciary relations, a senior employee or manager (depending on their role and function) can be held to owe fiduciary duties to the employer when carrying out those duties. Where an employee is entrusted with the company's money and diverts it for their own benefit, they would likely be in breach of fiduciary relations. For sensitive roles of this nature, the employer should consider adding fiduciary-type duties to the employee's express duties set out in the employment contract.

IV BASICS OF ENTERING INTO AN EMPLOYMENT RELATIONSHIP

i Employment relationship

The normal principles for the formation of a contract under Hong Kong law apply to the creation of an employment contract. Although there is no requirement for a contract to be in writing, a written contract is always advisable for an employer, not only to fulfil certain minimum information requirements under the EO but also for the sake of certainty in the employer–employee relationship. An employer would be well advised to have clarity around these terms in all circumstances. An employee must also sign the employment contract if the contract is in writing.

Fixed-term employment contracts are permissible under Hong Kong law, although these generally tend to be seen in the context of specific projects or for the most senior levels of management.

The key provisions recommended for inclusion in an employment contract are:

- a* term;
- b* job title;
- c* scope of job responsibilities and duties;
- d* probation period;
- e* salary;
- f* bonuses (contractual or discretionary);
- g* other benefits, such as medical insurance and housing;
- h* annual leave;
- i* sick leave;
- j* period of contractual notice and right to make a payment in lieu of notice;
- k* termination for breach or summary dismissal;
- l* confidential information;
- m* governing law and jurisdiction; and
- n* personal information collection statement (PICS).

An employment contract would usually be entered into before the term of the contract commences, but it should in any event be entered into no later than that time. The parties may amend or change an employment contract at any time after it has been entered into and should do so in writing. Employers should provide fresh consideration for any changes to employment contracts that detract from employee rights to ensure the changes are legally binding. If there is any doubt as to the presence of consideration, the amendment should be executed by the employee as a deed under seal. Care should also be taken to ensure that the

contract is not changed by oral agreement. This could occur if the elements for a variation were present and satisfied, and, if so, an employer may be found to have inadvertently agreed to an amendment to the contract.

ii Probationary periods

Probation periods in employment contracts are permitted under Hong Kong law and it is customary to use them.

The EO provides that, regardless of whether a notice period is expressly provided in the contract, the contract may be terminated by either party without notice or payment in lieu of notice during the first month of employment, while an employee is on probation. After the end of the first month and during the remainder of the probation period, a minimum of seven days' notice, or, if it is longer, the agreed notice period must be given.

iii Establishing a presence

If a company that is incorporated outside Hong Kong establishes a place of business in Hong Kong (i.e., as a branch), it must apply to the Hong Kong Companies Registry for registration as a non-Hong Kong company within one month of the date of establishing its place of business. It must also register with the Hong Kong Inland Revenue Department (IRD). If a non-Hong Kong company without a place of business in Hong Kong hires an employee locally, the requirement to apply for registration may be triggered by the activities of that employee in Hong Kong if those activities amount to the carrying on of a business by the employing company in Hong Kong. Whether a business is being carried on is a factual question that will depend on the circumstances. This possible outcome can be avoided if the company engages an independent contractor to represent it in Hong Kong, which it would do by entering into a contract with that person clearly describing that person's status (e.g., as a local agent or consultant) and the scope of the services to be provided.

Before establishing a branch, or appointing an agent to act on its behalf, the foreign company would need to consider whether profits sourced from its activities (whether directly or through an agent) would be subject to Hong Kong profits tax. Hong Kong's tax system is territorial and generally will only tax profits that have been generated locally. Profits tax is charged if (1) the person carries on a business in Hong Kong, (2) profits have been earned from that business in Hong Kong, and (3) those profits have arisen in or been derived from Hong Kong (i.e., they must have a Hong Kong source).

A company that hires employees must provide the following statutory benefits: sickness allowance, annual leave, statutory holidays, rest days, contributions to employees' MPF, and maternity and paternity leave.

Assessment for salaries tax on the remuneration and benefits paid to or received by an employee is made directly on, and therefore is the liability of, the employee, not the employer. The employer must file returns with the IRD, which must report the commencement and termination dates for an employee, as well as annual aggregate remuneration and benefits paid to an employee for the prior tax year. The employer does not have any tax-withholding responsibilities for the employee's salary tax liability, except when the employer is aware that the employee intends to leave Hong Kong for more than one month, typically on termination of employment.

V RESTRICTIVE COVENANTS

Hong Kong law permits the inclusion in employment contracts of post-termination restrictions (restrictive covenants). The following restrictions are typically included:

- a* non-competition with the business of the former employer;
- b* non-solicitation of employees of the former employer;
- c* non-solicitation of customers of the former employer; and
- d* non-dealing with customers of the former employer.

The approach of the Hong Kong courts to these types of clauses is, at the outset, to treat them as unreasonable on the basis that they are in restraint of trade on the employee, and thus unenforceable. The burden of proof to reverse this presumption is on the employer, which must demonstrate to the court that the scope of the restriction is no wider than is strictly necessary to protect its legitimate business interests. In considering whether any of the restrictions are enforceable, the courts will generally have regard to the following three components:

- a* the scope of the restricted activities;
- b* the duration of the restriction; and
- c* the geographical scope of the restriction.

Given the small size of Hong Kong's territory, the courts tend to adopt a very restricted approach to the enforceability of these clauses. Consequently, the scope for employers to impose these restrictions on their employees can be quite limited and, therefore, great care is needed in drafting the wording of clauses. It is also normal to include in a contract of employment express non-compete obligations that apply during the contract term.

Commonly, in the case of more senior employees, an employer will include an express garden leave provision in the contract, so the employee's activities can be controlled once the employment has been terminated by notice, whether by employer or employee. The legal limitations on the duration of garden leave are not clear. In addition, any restrictive covenant period should interlock with the garden leave provision so that the duration of the covenant is reduced by any period actually spent on garden leave.

VI WAGES

i Working time

Currently, Hong Kong has neither maximum working hours regulations nor any regulations regarding the amount of night work that may be performed. The government has no current proposals for introducing these regulations. Nevertheless, a person employed under a continuous contract is entitled to one rest day in every seven days and to all statutory holidays.

Under the Minimum Wage Ordinance, the current minimum wage (set on 1 May 2019), which is reviewed and set every two years, is HK\$37.50 per hour. After a four-year freeze, this is to be increased by HK\$2.50 to HK\$40 per hour, with effect from 1 May 2023.

ii Overtime

Overtime work is not regulated by legislation. Consequently, the right of an employer to ask an employee to work overtime, the rate of overtime pay and the amount of overtime that the employee may be asked to work will be determined in each case by the terms of the contract of employment between the employer and employee.

VII FOREIGN WORKERS

Any person seeking to work in Hong Kong who does not have the right of abode in Hong Kong (i.e., permanent residence) must first obtain a work visa from the Hong Kong Immigration Department.

There is no requirement for an employer to keep a register of employees holding work visas, and there is no upper limit on the number of this type of employee that an employer may have. When applying for a visa, the applicant must demonstrate that they are in a job that is relevant to their academic qualifications or work experience and that cannot readily be taken up by the local workforce. This will require the employer to demonstrate that efforts have been made to search for suitable candidates in the local labour market. It should also be noted that the Immigration Department has significantly increased its level of scrutiny of sponsors and applicants during the application process. Successful applicants will normally be permitted to extend their stay in Hong Kong on a two–two–three years pattern without other conditions of stay, after which they may be eligible for right of abode status.

An employee working in Hong Kong holding a work visa will be subject to tax on remuneration and benefits on the same basis as a local employee. If that person's employment is located in Hong Kong (i.e., generally, they perform their work in Hong Kong), they will have the benefit of statutory protection provided under local employment laws. This is likely to be the case even if the contract of employment is governed by a different governing law. An employee holding a work visa may be able to claim an exemption from the MPF scheme if they are already a member of a provident or retirement scheme outside Hong Kong. The exemption will cease to apply if the employee acquires right of abode status.

VIII GLOBAL POLICIES

A company is not required by law to apply its global policies, particularly its internal disciplinary rules, to employees working in Hong Kong. Although disclosing policies is a matter of policy for the employer, the presence of and adherence to a mature set of disciplinary rules can, if followed, provide an effective evidential trail to demonstrate due grounds for dismissal of an employee in breach of contract. There is no requirement that these rules be agreed or approved by a representative body of the employees (if any), or that they be filed with, or approved by, any government authority. It is not essential for employees to have agreed to the rules, but it is recommended that they be incorporated into contracts of employment.

Hong Kong has four pieces of legislation dealing with discrimination: the Disability Discrimination Ordinance, the Family Status Discrimination Ordinance, the Race Discrimination Ordinance and the Sex Discrimination Ordinance. Under each of these, an employer can incur vicarious liability for acts of discrimination against an employee, regardless of whether the act was carried out with the employer's knowledge or approval. The employer will have a defence to a claim for discrimination if it can prove that it took the

steps that were reasonably practicable to prevent an employee from carrying out that act, or from carrying out acts of that description in the course of employment. Given this, it will be important for the employer to include a robust anti-discrimination policy in its internal rules. This should be backed by training for employees, particularly those in the human resources department, on the employer's anti-discrimination practices. A record should be kept of the application of these rules to provide support for this defence. The Equal Opportunities Commission has published codes of practice for each of the areas of discrimination covered by the legislation and these should be used as reference points for the drafting of any internal rules on discrimination applicable to Hong Kong-based employees.

There is no requirement that an employer's rules must be written in any particular language. However, it is important that the employer be sensitive to cultural and linguistic differences between employees of different ethnic backgrounds to ensure that all employees are able to read and understand these rules in their first language.

At the time an employee signs an employment contract, they should be asked to sign an acknowledgement that they have received a copy of the rules and have read and understood them. The rules would ordinarily be posted on the employer's intranet, but it is also good policy to distribute a hard copy of the rules to each employee.

IX PARENTAL LEAVE

Female and male employees are entitled to statutory maternity and paternity leave and are entitled to receive maternity and paternity pay from their employers, provided that they have been employed under a continuous contract for no fewer than 40 weeks before the start of the scheduled leave.

Maternity leave is for a continuous period of 14 weeks and a further period of unpaid leave of up to four weeks for illness or disability arising from the pregnancy or birth. The rate of statutory maternity leave pay is four-fifths of the employee's average daily wage. Paternity leave is for five days, and paternity leave pay is also payable at the rate of four-fifths of the employee's average daily wage.

It is both a civil and a criminal offence for an employer to terminate the contract of an employee who has given notice of her pregnancy until she is due to return to work on the expiry of her maternity leave. There is no equivalent protection for an employee taking paternity leave.

X TRANSLATION

There is no specific requirement that any employment documents must be translated into an employee's first language. However, it is recommended that where it is clear that the employee is not proficient in the language of the contract or the document in question, the document should be translated into that employee's first language.

There are no particular formalities required for obtaining a translation, but any translation should be checked and verified by a senior member of staff who is able to do so. If an employee is provided with a contract or document in a language that they do not fully understand, there may be scope for misunderstanding, which could lead to or exacerbate a claim by that employee.

XI EMPLOYEE REPRESENTATION

Hong Kong has legislation permitting the formation of trade unions. There is no statutory provision for the recognition of collective bargaining agreements or for works councils of any kind, neither is there any requirement for employers to consult employees in situations where this requirement might typically be found in other jurisdictions, such as in the event of termination of employment or business sales or combinations. Instances of industrial action in Hong Kong are uncommon.

XII DATA PROTECTION

i Requirements for registration

The collection, processing, use, disclosure and transfer of personal data is governed by the Personal Data (Privacy) Ordinance (PDPO). It is a principles-based regime with six data protection principles (DPPs), which are drawn from the 1981 Guidelines issued by the Organisation for Economic Co-operation and Development, with some modifications. The employer as a data user will be required to comply with the DPPs and with the PDPO. Compliance with the PDPO is generally overseen by the Privacy Commissioner (PC), who has also published various codes of practice for employers in relation to personal data privacy at work. Employers are not required to register with the PC.

Personal data is defined in the PDPO as any data (1) relating directly or indirectly to a living individual (2) from which it is practicable for the identity of the individual to be directly or indirectly ascertained, and (3) in a form whereby access to or the processing of the data is practicable. Data that would typically fall within this definition would include the employee's name, address, telephone number and passport and identity card numbers.

Before an employer can collect any personal data from an employee, it must first provide the employee with a PICS, which would usually be attached to the employee's offer of employment. Its content should include explicit statements as to the purposes for which the data is to be used, the classes of persons to whom the data may be transferred and whether it is obligatory or voluntary for the individual to supply the data.

If it is later proposed that the data be used for a purpose not expressly included in the PICS, the employer must obtain separate consent from the employee for that use. An employee is entitled to request access to their data and to correct it if necessary.

The employer should only retain personal data for as long as is necessary to fulfil its purpose. It is also required to take 'all practicable steps' to ensure that held personal data is protected against unauthorised or accidental access, processing, erasure or other use.

ii Cross-border data transfers

Although the PDPO contains a provision for the regulation of the export of personal data outside Hong Kong, the provision has not been enacted.⁸ The DPPs require that an employee be informed explicitly of the purpose for which the data is to be used (i.e., in a PICS), including a transfer out of the jurisdiction. If the purpose of this transfer does not fall within

8 In December 2014, the Privacy Commissioner (PC) published guidance on cross-border data transfers to help data users prepare for the implementation of this statutory provision. Although no date has been set for this, the PC nonetheless encourages data users to adopt the recommended practices contained in the guidance.

the original purposes stated in the PICS, the consent of the employee must be obtained. In this circumstance, there is no requirement to enter into a data protection agreement; however, the PC has published guidance recommending the use of model contractual clauses for the cross-border transfer of personal data.

iii Sensitive data

No distinction is drawn between different types of personal data.

iv Background checks

Background checks are permitted in Hong Kong and are commonly carried out in respect of prospective employees. Criminal record checks made with the Hong Kong police are also permitted in limited situations, with the consent of the prospective employee. Hong Kong has legislation for the rehabilitation of offenders under which certain convicted offences will be treated as spent with the lapse of time, but they will remain on record.

v Electronic signatures

Hong Kong law permits the use of electronic signatures to sign offer letters and employment contracts. The Electronic Transactions Ordinance takes a technology-neutral approach to the signing of contracts and does not prescribe any particular requirements for a signature in this form, provided that it is attached to or logically associated with, and is executed or adopted for the purpose of authenticating or approving, the electronic version of the document.

XIII DISCONTINUING EMPLOYMENT

i Dismissal

The usual events by which a contract of employment may be terminated include:

- a* one party giving contractual notice to the other;
- b* one party making a payment in lieu of notice to the other; and
- c* summary dismissal by the employer (i.e., for cause).

Termination by contractual notice from one party to another

The EO establishes minimum periods of notice that must be given to terminate a contract. Usually, the period of notice in a contract of employment will be longer than that prescribed by the legislation, in which case the longer period must be used. Subject to this, the minimum statutory notice period for a continuous contract (including in a redundancy situation) is seven days. Hong Kong law does not recognise the concept of termination at will.

Termination by one party making a payment in lieu of notice to the other

The EO permits an employer to make a payment in lieu of notice to an employee (including in redundancy), and likewise for the employee to make a payment in lieu of notice to the employer. The payment can be made either at the time that the notice is given or at any time during the period of notice. This is a mutual provision (but available only to the party who gives the notice), so the employee may also use it to bring their employment to an early end. A new employer might also 'buy out' the notice period of the employee from the previous employer.

Assuming that the termination of the employment contract by a payment in lieu of notice is made in accordance with its terms, the employee will be entitled to receive contractual pay and benefits (with some exceptions) that they would have received had they instead served out the full notice period and any other payments to which they may be entitled under the contract.

Termination by the employer by summary dismissal (for cause)

This type of termination permits an employer to dismiss an employee immediately and with no further entitlement to pay or benefits. In a well-drafted contract, the grounds of termination would be clearly laid out. In the absence of express grounds of termination, the EO provides for a number of grounds for summary dismissal, including any grounds available at common law.

In the case of senior employees, it is not unusual for an employer and an employee to enter into a settlement agreement if, given the seniority of the employee, the employer may want to manage termination of the relationship discretely.

ii Redundancies

An employee whose contract is terminated, whether by notice or unlawfully, and who satisfies the eligibility requirements, may be entitled to receive either a statutory severance payment or long-service payment. Entitlement to one form of payment will exclude entitlement to the other.

An employee will be entitled to a long-service payment in several situations, including if they are dismissed, have been in continuous employment with the employer for no fewer than five years and the employer is not liable to pay a severance payment. The amount of the payment is calculated on the same basis as a severance payment.

An employee will be entitled to a severance payment if they have been employed under a continuous contract for a minimum of 24 months and are dismissed by reason of redundancy or are laid off. There is no requirement to notify any government department, other than the IRD, or any trade union, unless the employer is bound by an agreement with the union to do so.

Except for the requirement that the employee must be given a statement of the calculation of the severance payment, termination of an employee's contract for redundancy would follow the same procedure as that for termination in a non-redundancy situation.

The amount of severance payment (or long-service payment) due to an employee is calculated by reference to the number of years of service (pro rata for any part year) and the last full month's wages. For each year of service, the employee will be entitled to receive either two-thirds of their last full month's wages or two-thirds of HK\$22,500, whichever is lower. This sets a ceiling of HK\$15,000 on the monthly amount, subject to an overall cap of HK\$390,000. This amount has not changed for several decades and, consequently, has fallen well behind overall wage levels as compared with those prevailing when it was set. After a statutory payment has been made to an employee, an employer is entitled to reimbursement

of the amount of that payment from its mandatory contributions to the employee's MPF account, thereby likely setting-off in full (or almost in full) the statutory payment made to the employee.⁹

iii Notifications to government departments

An employer who wishes to cease to employ a person in Hong Kong must notify the IRD at least one month before the date of cessation. The IRD will accept a shorter notice period where reasonable, such as in the event of a summary dismissal.

Additionally, if an employee is due to leave Hong Kong for more than a month, the employer must notify the IRD at least one month before they actually leave. This requirement does not apply to an employee whose job requires them to leave Hong Kong at frequent intervals.

An employer whose employment relationship with an employee holding a work visa has been terminated must inform the Immigration Department as soon as possible.

XIV TRANSFER OF BUSINESS

There is no provision under Hong Kong law for the automatic transfer of employment contracts upon the transfer of the ownership of a business. Consequently, it is necessary for the selling employer to terminate the contracts of employment of all transferring employees and for the buyer to make offers of re-engagement to those employees.

The EO provides a mechanism for a form of compliant transfer. This requires broadly that the offer of re-engagement must be on terms that are substantially equivalent to those under the existing contract of employment. Subject to the offer being made no fewer than seven days before the transfer of the business occurs, an employee who accepts the offer will be treated as having their continuity of employment and statutory protection rights preserved and transferred to the new employment with the buyer.

Conversely, an employee who rejects the offer unreasonably, and who would otherwise be eligible for a severance payment or long-service payment, will lose that statutory protection.

XV OUTLOOK

The passage of legislation to bring an end to the offsetting arrangement of MPF benefits against SP/LSP is a very welcome improvement for many employees in Hong Kong. While its implementation is still two to three years away, and the scheme itself will, for many employees, involve a period of transition before the benefit is felt, with a government subsidy being provided for many employers, in the longer term this will start to bring an end to the economic link between termination of employment and MPF benefits.

A bill to amend the Occupational Safety and Health Ordinance is currently passing through LegCo. If the bill is passed, it will broadly stiffen the nature of the offences under an employer's general duties to employees to ensure their safety and health, as well as substantially raise the levels of the maximum fines and imprisonment terms that can be imposed by the

⁹ But see Section II.i in relation to the Employment and Retirement Schemes Legislation (Offsetting Arrangement) (Amendment) Ordinance 2022.

courts on employers. The broad thrust of the proposals will be to significantly improve the deterrence effect attached to these offences at a time when the number of fatal accidents occurring annually has remained broadly unchanged for a decade. The objective, which is welcomed, is to reduce accidents in the workplace.

ABOUT THE AUTHORS

JEREMY LEIFER

Proskauer Rose

Jeremy Leifer is a Hong Kong-qualified solicitor who has been resident in Hong Kong for more than 30 years. He is a corporate transactional lawyer whose experience has encompassed several major economic cycles in Asia, which reflects the broad nature of the practice of law in Hong Kong. As an adjunct to his corporate practice, he has also focused on non-contentious employment matters that have included advising on contract formation and termination and employee pay and benefits, and privacy issues. His practice also encompasses M&A and private equity transactions and securities laws in Hong Kong.

PROSKAUER ROSE

Suites 1703–1705, 17th Floor
Two Exchange Square
8 Connaught Place Central
Hong Kong
Tel: +852 3410 8000
jleifer@proskauer.com
www.proskauer.com

